

EXHIBIT 267

In The Matter Of:
Students for Fair Admissions, Inc. v.
President and Fellows of Harvard College

Sarah C. Donahue
June 6, 2017
Highly Confidential - For Attorneys' Eyes Only

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1 MS. ELLSWORTH: Objection.

2 A. Sometimes.

3 BY MR. STRAWBRIDGE:

4 Q. Is ethnicity sometimes the subject of
5 questions or commentary by other members of the
6 committee?

7 MS. ELLSWORTH: Objection.

8 A. Not usually.

9 BY MR. STRAWBRIDGE:

10 Q. Can you say how often in a given case --
11 sorry -- how often in a given cycle someone
12 presenting a candidate for admission might
13 mention ethnicity?

14 MS. ELLSWORTH: Objection.

15 A. It is hard to say.

16 BY MR. STRAWBRIDGE:

17 Q. Can you give me any quantification at
18 all? Is it rare?

19 MS. ELLSWORTH: Objection.

20 A. I would say it is not often. The
21 information is right there.

22 BY MR. STRAWBRIDGE:

23 Q. To what extent does Dean Fitzsimmons
24 participate in the individual candidate

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1 discussions?

2 A. As a member of the committee.

3 Q. Does his view get deference, in your
4 experience?

5 MS. ELLSWORTH: Objection.

6 A. I think people respect his view.

7 BY MR. STRAWBRIDGE:

8 Q. Been doing this for a long time; right?

9 A. Yes.

10 Q. He is the leader of the office?

11 A. Yes.

12 Q. Perhaps not surprising to think that
13 people would be inclined to give a lot of weight
14 to his view, just by those reasons alone?

15 MS. ELLSWORTH: Objection.

16 BY MR. STRAWBRIDGE:

17 Q. Is that correct?

18 A. Yes.

19 Q. Do you recall occasions when his view or
20 his support for a candidate has not carried the
21 day?

22 MS. ELLSWORTH: Objection.

23 A. Yes.

24 BY MR. STRAWBRIDGE:

1 Q. Can you give me an example of that, just
2 off the top of your head?

3 MS. ELLSWORTH: Objection.

4 I will just remind the witness not to
5 disclose any identifying information about any
6 students to that extent.

7 MR. STRAWBRIDGE: I don't want the names
8 of anybody.

9 MS. ELLSWORTH: Or any information that
10 could make someone identifiable.

11 A. I can't recall the specific cases.

12 BY MR. STRAWBRIDGE:

13 Q. You just know it has happened on
14 occasion?

15 MS. ELLSWORTH: Objection.

16 A. Yes.

17 BY MR. STRAWBRIDGE:

18 Q. What about Ms. McGrath? Does she
19 participate in the discussion of the individual
20 candidates?

21 A. Yes.

22 Q. Do Dean Fitzsimmons and Ms. McGrath take
23 an interest or participate at any level greater
24 than the other people in the room?

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1 MS. ELLSWORTH: Objection.

2 A. Not particularly.

3 BY MR. STRAWBRIDGE:

4 Q. Does Ms. McGrath's view, like Dean
5 Fitzsimmons, tend to get considerable respect
6 from the people in the room?

7 MS. ELLSWORTH: Objection.

8 A. Yes.

9 BY MR. STRAWBRIDGE:

10 Q. People during the committee process -- I
11 mean do they sometimes get -- do they sometimes
12 make strong pushes for particular candidates who
13 they feel strongly about?

14 A. Yes.

15 Q. Can it sometimes be a robust discussion
16 in terms of trying to make these decisions?

17 MS. ELLSWORTH: Objection.

18 A. Yes.

19 BY MR. STRAWBRIDGE:

20 Q. And does Dean Fitzsimmons sometimes bring
21 forward people who he thinks that the committee
22 should consider or take another look at?

23 MS. ELLSWORTH: Objection.

24 A. Not usually.